SCIENTIFIC ADVISOR'S REFERENCE

Program:	Master in Management
Student:	Pham Tien Manh
Title of thesis:	The Impact of Foreign Direct Investment (FDI) on the Vietnamese Companies Performance: Resource-Based View

Justification of the topic choice. Accuracy in defining the aim and objectives of the thesis. Justification of the topic choice; accuracy in defining the aim and tasks of the thesis; originality of the topic and the extent to which it was covered; alignment of the thesis' topic, aim and objectives.

The thesis deals with a relevant topic. It provides empirical study of impacts of foreign ownership on management characteristics of Vietnamese firms. Research aim and objectives are well explained in the introduction. Thesis structure is adequate to the research goal and objectives.

Structure and logic of the text flow. Logic of research; full scope of the thesis; alignment of thesis' structural parts, i.e. theoretical and empirical parts.

The thesis objectives are fully achieved. The thesis is an independent and well structured study of the topic. The first chapter discusses relevant literature, the second chapter describes the methodology and the third chapter discusses the results of empirical study. The research design is convincingly explained in the introduction.

Quality of analytical approach and quality of offered solution to the research objectives. Adequacy of objectives coverage; ability to formulate and convey the research problem; ability to offer options for its solution; application of the latest trends in relevant research are for the set objectives.

The research gap is adequately explained. Literature review is well organized. It adequately addresses foreign direct investment (FDI) spillovers on firms in recipient countries.

Quality of data gathering and description. Quality of selecting research tools and methods; data validity adequacy; adequacy of used data for chosen research tools and methods; completeness and relevance of the list of references.

The methodology of the empirical study (quantitative study) fully corresponds to the research objectives. Research methods and dataset are well described.

Scientific aspect of the thesis. Independent scientific thinking in solving the set problem/objectives; the extent to which the student contributed to selecting and justifying the research model (conceptual and/or quantitative), developing methodology/approach to set objectives.

The student demonstrated independent scientific thinking, methodological competencies and good analytical skills.

Practical/applied nature of research. Extent to which the theoretical background is related to the international or Russian managerial practice; development of applied recommendations; justification and interpretation of the empirical/applied results.

The practical recommendations are derived from empirical study. They consist in explaining the positive impact of foreign ownership on management characteristics Vietnamese firms. In particular, it shows that foreign ownership increases the resource potential and positively affects quality of management.

Quality of thesis layout. Layout fulfils the requirements of the Regulations for master thesis preparation and defence, correct layout of tables, figures, references.

Thesis layout is globally in accordance with requirements (small remarks on reference style).

Originality of the text. All sources of match identified by the Safe Assign system follow the allowed cases, the paper does not contain any elements of plagiarism.

The thesis text is original and does not contain elements of plagiarism.

The Master thesis of Pham Tien Manh meets the requirements for master thesis of Master in Management program thus the author of the thesis can be awarded the required degree.

Date: 03 June 2017

Scientific Advisor: PhD, Asc. prof. Olga L. Garanina

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