

REFeree'S REVIEW

Program:	Master in Management
Student:	Liudmila Storozheva
Title of thesis:	The procurement stage of the public-private partnership project in healthcare as the source of project's critical success factors

Justification of the topic choice. Accuracy in defining the aim and objectives of the thesis. Justification of the topic choice; accuracy in defining the aim and tasks of the thesis; originality of the topic and the extent to which it was covered; alignment of the thesis' topic, aim and objectives.	5			
Structure and logic of the text flow. Logic of research; full scope of the thesis; alignment of thesis' structural parts, i.e. theoretical and empirical parts.	5			
Quality of analytical approach and quality of offered solution to the research objectives. Adequacy of objectives coverage; ability to formulate and convey the research problem; ability to offer options for its solution; application of the latest trends in relevant research are for the set objectives.		4		
Quality of data gathering and description. Quality of selecting research tools and methods; data validity adequacy; adequacy of used data for chosen research tools and methods; completeness and relevance of the list of references.	5			
Scientific aspect of the thesis. Independent scientific thinking in solving the set problem/objectives; the extent to which the student contributed to selecting and justifying the research model (conceptual and/or quantitative), developing methodology/approach to set objectives.		4		
Practical/applied nature of research. Extent to which the theoretical background is related to the international or Russian managerial practice; development of applied recommendations; justification and interpretation of the empirical/applied results.	5			
Quality of thesis layout. Layout fulfils the requirements of the Regulations for master thesis preparation and defense, correct layout of tables, figures, references.	5			

Each item above is evaluated on the following scale, as applicable: 5 = the thesis meets all the requirements, 4 = the thesis meets almost all the requirements, 3 = a lot of the requirements are not met in the thesis, 2 = the thesis does not meet the requirements.

Additional comments:

Selected topic is very progressive and in-demand in Russia, but in the same time actual economic motives and their technical implementation is pretty much closed from public and poorly available for external public research – all over the world. Consequently, the thesis is well-structured, but its outcomes are not completely in-line with its goals and real-life experience.

Also, it lacks a bit of information about existing efforts in Russia to increase transparency (PPP Center (ppp.ru) and Minzdrav order #410).

However, significant work has been done by Ms. Storozheva in collecting and assessing information about PPP in different countries and – from my perspective – it was the most she could do from academic position, being not inside the project.

Master thesis of Liudmila Storozheva meets the requirements of the Master in Management program, and according to the reviewer's opinion deserves a good B grade, thus the author can be given the desired degree.

03.06.2016

Referee: *Executive Director of Euromed Group*

I. Ivanov