REFERENCE

on the Thesis prepared by 2nd year student of St. Petersburg University Graduate School of Management Student: Yohei Ogawa

Topic: Corporate Social Responsibility in State-Owned Enterprises (SOEs) vs Non-State-Owned Enterprises (non-SOEs): Comparative Analysis of Russia and China 38.04.02 "Management" Master program

Student manifestation of	☐ The student has shown initiative in the formulation of
autonomy and initiative when	the managerial problem, goal and objectives of the
working on the Thesis:	Thesis
	 In total, the Thesis was performed by the student independently, with active consultation with the supervisor
	☐ The student did not provide the initiative while working
	on the Thesis
The intensity of interaction with	☐ Continuous interaction
the supervisor:	 Irregular interaction
	☐ Interaction was close to absent
	□ Other:
Respecting the schedule of the	☐ Fully compliant
Thesis workflow:	Partially compliant
	□ Does not match
Timeliness of the final	☐ On the eve of the Thesis defense
submission of the Thesis to the	☐ On the day of the deadline for the Thesis submission
supervisor:	 One day before the deadline for the Thesis submission
	☐ Two days before the deadline for the Thesis submission
	☐ Three days or more before the deadline for the Thesis
	submission
The degree of achievement of	 Fully achieved
the Thesis goal:	 Partially achieved
	□ Not achieved
Compliance of the Thesis	Fully compliant
content with the requirements:	☐ Partially compliant
	□ Does not match
Compliance of the Thesis layout	Fully compliant
with the requirements:	□ Partially compliant
	□ Does not match

Special Comments:

The topic of the master thesis is challenging. Yohei tried to apply rigor and advanced methods of analysis. Some objectives of the paper were achieved, some could be extended more.

General Conclusion: The work by student *Yohei Ogawa <u>meets</u>* the requirements for Master diploma thesis in the area of studies 38.04.02 "Management" Master program.

Date:

Scientific Advisor: Candidate of Science, Associate Professor, Strategic and International Management Department Academic Director of Master in Management Program Graduate School of Management St. Petersburg University

fo. Afas

Yulia N. Aray