**REFERENCE**

**on the Thesis prepared by 2nd year student of**

**St. Petersburg University Graduate School of Management**

**Student:** Muhamad Daffa Pratama

**Topic:** ANALYZING THE IMPLEMENTATION OF INCENTIVE FARE PROGRAMS IN JAKARTA'S INTEGRATED TRANSPORT SYSTEM

**38.04.02 “Management” Master program**

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| **Student manifestation of autonomy and initiative when working on the Thesis:** | * **The student has shown initiative in the formulation of the managerial problem, goal and objectives of the Thesis** * In total, the Thesis was performed by the student independently, with active consultation with the supervisor * The student did not provide the initiative while working on the Thesis |
| **The intensity of interaction with the supervisor:** | * Continuous interaction * **Irregular interaction** * Interaction was close to absent * Other: |
| **Respecting the schedule of the Thesis workflow:** | * **Fully compliant** * Partially compliant * Does not match |
| **Timeliness of the final submission of the Thesis to the supervisor:** | * On the eve of the Thesis defense * On the day of the deadline for the Thesis submission * **One day before the deadline for the Thesis submission** * Two days before the deadline for the Thesis submission * Three days or more before the deadline for the Thesis submission |
| **The degree of achievement of the Thesis goal:** | * **Fully achieved** * Partially achieved * Not achieved |
| **Compliance of the Thesis content with the requirements:** | * Fully compliant * **Partially compliant** * Does not match |
| **Compliance of the Thesis layout with the requirements:** | * **Fully compliant** * Partially compliant * Does not match |

**Special Comments**: This is a highly ambitious work, which intends to study a complex phenomenon and do so by employing a both qualitative and quantitative method. As it is common in mix-method research, the work falls short to do a methodologically sound work either quantitative or qualitative. Anyway, I believe Muhamad made a noteworthy effort and obtained some interesting results.

**General Conclusion**: The work by student Muhamad Daffa Pratama *meets* the requirements for Master diploma thesis in the area of studies 38.04.02 “Management” Master program.

A person holding a rope

Description automatically generatedScientific Advisor: Joan Freixanet

Date: 06/06/2024