

SCIENTIFIC ADVISOR'S REFERENCE

Program:	Master in Management (MIM)
Student:	Sadovskaya Valeriya Olegovna
Title of thesis:	Evaluation of the opportunities of Oil and Gas companies for the transition to the Circular economy

Justification of the topic choice. Accuracy in defining the aim and objectives of the thesis. Justification of the topic choice; accuracy in defining the aim and tasks of the thesis; originality of the topic and the extent to which it was covered; alignment of the thesis' topic, aim and objectives.

The selected topic is modern and relevant, necessary for the development of the principles of the circular economy in the country and the world.

Structure and logic of the text flow. Logic of research; full scope of the thesis; alignment of thesis' structural parts, i.e. theoretical and empirical parts.

The logic of the text flow is relevant and meets all the requirements. The text is organised into four original chapters well-linked and supported by the literature review.

Quality of analytical approach and quality of offered solution to the research objectives. Adequacy of objectives coverage; ability to formulate and convey the research problem; ability to offer options for its solution; application of the latest trends in relevant research are for the set objectives.

Valeria well articulates the goal, tasks and hypotheses of the work, selects the most suitable methods for their verification. Work objectives achieved.

Quality of data gathering and description. Quality of selecting research tools and methods; data validity adequacy; adequacy of used data for chosen research tools and methods; completeness and relevance of the list of references.

The paper presents data collected by the author from primary and secondary sources. Valeria independently determined the structure of the data, their logic and the order of collection. She independently developed a questionnaire and conducted an analysis of the collected data.

Scientific aspect of the thesis. Independent scientific thinking in solving the set problem/objectives; the extent to which the student contributed to selecting and justifying the research model (conceptual and/or quantitative), developing methodology/approach to set objectives.

This work is an excellent contribution to the theory of management, to the development of the circular economy in Russia. I want to note Valerie's unique use of the existing scientific base for creating her analytical index, the application of which has been demonstrated in work.

Practical/applied nature of research. Extent to which the theoretical background is related to the international or Russian managerial practice; development of applied recommendations; justification and interpretation of the empirical/applied results.

The work has a practical focus. Companies can collect internal information and successfully develop their willingness to switch to modern management methods.

Quality of thesis layout. Layout fulfils the requirements of the Regulations for master thesis preparation and defence, correct layout of tables, figures, references.

Thesis layout meets all the requirements.

Originality of the text. All sources of match identified by the Safe Assign system follow the allowed cases, the paper does not contain any elements of plagiarism.

Originality of the text is high, links leads only to data sources, available in the net.

The Master thesis of *Sadovskaya Valeriya Olegovna* meets for master thesis of MIM program thus the author of the thesis can be awarded the required degree.

Date 02.06.2018

Scientific Advisor: *Candidate of Economic Sciences, Iya Churakova,*
Associate Professor, Operational Management Department

