

REFEREE'S REVIEW

Program:	Master of of International Technology and Innovation Management
Student:	Tatiana Dobrovolskaya
Title of thesis:	Risk Assessment of Technological Innovations In MNC's

Justification of the topic choice. Accuracy in defining the aim and objectives of the thesis. Justification of the topic choice; accuracy in defining the aim and tasks of the thesis; originality of the topic and the extent to which it was covered; alignment of the thesis' topic, aim and objectives.	<u>5</u>	4	3	2
Structure and logic of the text flow. Logic of research; full scope of the thesis; alignment of thesis' structural parts, i.e. theoretical and empirical parts.	<u>5</u>	4	3	2
Quality of analytical approach and quality of offered solution to the research objectives. Adequacy of objectives coverage; ability to formulate and convey the research problem; ability to offer options for its solution; application of the latest trends in relevant research are for the set objectives.	<u>5</u>	4	3	2
Quality of data gathering and description. Quality of selecting research tools and methods; data validity adequacy; adequacy of used data for chosen research tools and methods; completeness and relevance of the list of references.	5	<u>4</u>	3	2
Scientific aspect of the thesis. Independent scientific thinking in solving the set problem/objectives; the extent to which the student contributed to selecting and justifying the research model (conceptual and/or quantitative), developing methodology/approach to set objectives.	<u>5</u>	4	3	2
Practical/applied nature of research. Extent to which the theoretical background is related to the international or Russian managerial practice; development of applied recommendations; justification and interpretation of the empirical/applied results.	5	<u>4</u>	3	2
Quality of thesis layout. Layout fulfils the requirements of the Regulations for master thesis preparation and defense, correct layout of tables, figures, references.	<u>5</u>	4	3	2

Each item above is evaluated on the following scale, as applicable: 5 = excellent, 4 = good, 3 = satisfactory, 2 = poor

Additional comments:

Risk assessment and evaluation plays a significant role in companies' long- and short- term performance while introducing and implementing technology innovation projects. Nevertheless, most companies may fail in identifying the most relevant and critical risks at first stages of working on such projects that result in worse results of the project itself in general. Thus the topic of the master thesis is actual and up-to-date.

The general impression on the master thesis is very good. The paper is very well-structured and easy to read. All the research questions are clearly stated and answered. The thesis has both theoretical and practical contribution. All the chapters demonstrate good analytical skills of the author as each statement is given evidence in a visualized and systemic manner.

Nevertheless from the text remains unclear how the thesis findings could be generalized on other automation projects. It should be clarified how the author finally defines "risk assessment framework".

Master thesis of *Tatiana Dobrovolskaya* meets requirements of MITIM program, and deserves an "excellent" grade, thus the author can be given the desired degree.

23.06.2012

Referee:



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